



Medicaid BlackBook

Vendor Review

NATIONAL VISION ADMINISTRATORS

What they do (self-reported)

Providing millions of people throughout the United States with vision care programs that help them be smarter buyers of eye care and eyewear, NVA is particularly well suited to address today's vision benefit

Year founded	1979	Annual Revenue	\$11M
# of Employees	100	Category	Benefits administration
Website	https://www.linkedin.com/company/nvavisionbenefits/		

OVERALL EVALUATION



2.7

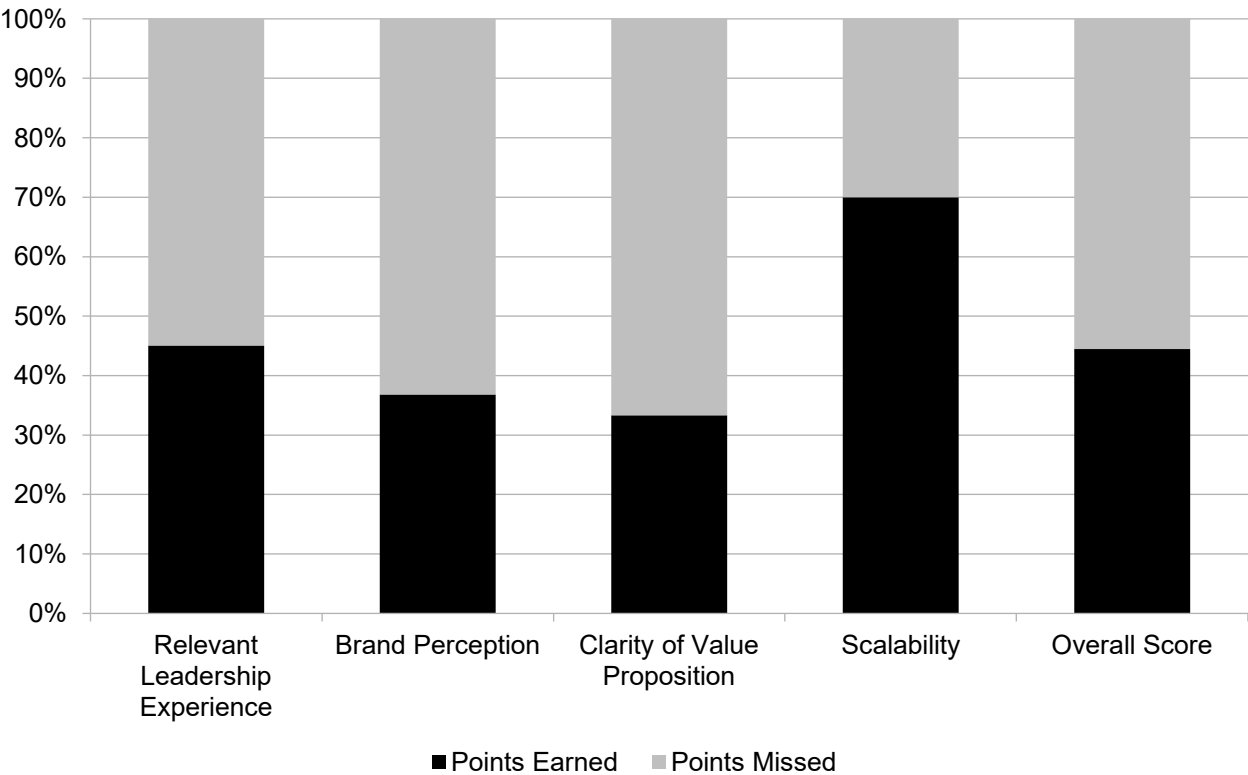
Recommended use of ratings

1 or 2 stars: Request client references before beginning discussions. If no references are available, request follow up in 6 months if there is an expected need for solution / servicesHave junior staff review available collateral

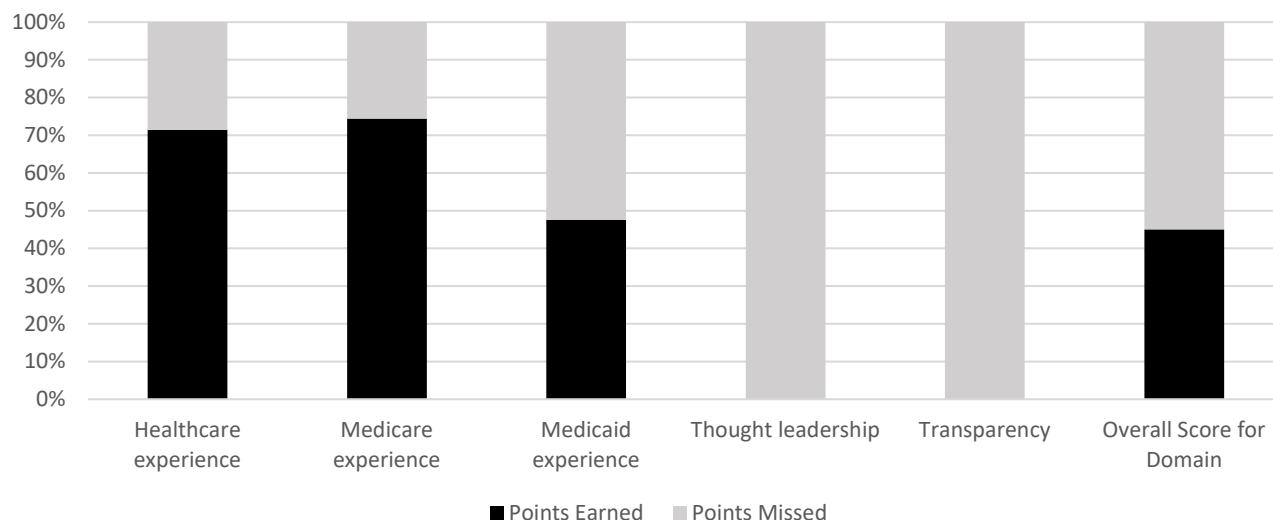
3 or 4 stars: Have small team of mid-level staff conduct limited introductory meeting

4 or 5 stars: Have mid-level staff conduct additional vettingInvite vendor for in depth discussion series, including senior staff

Overall Scoring



Relevant Leadership Experience



Note: Components are weighted differently. Contact your Medicaid Black Book consultant for more information on scoring calculations.

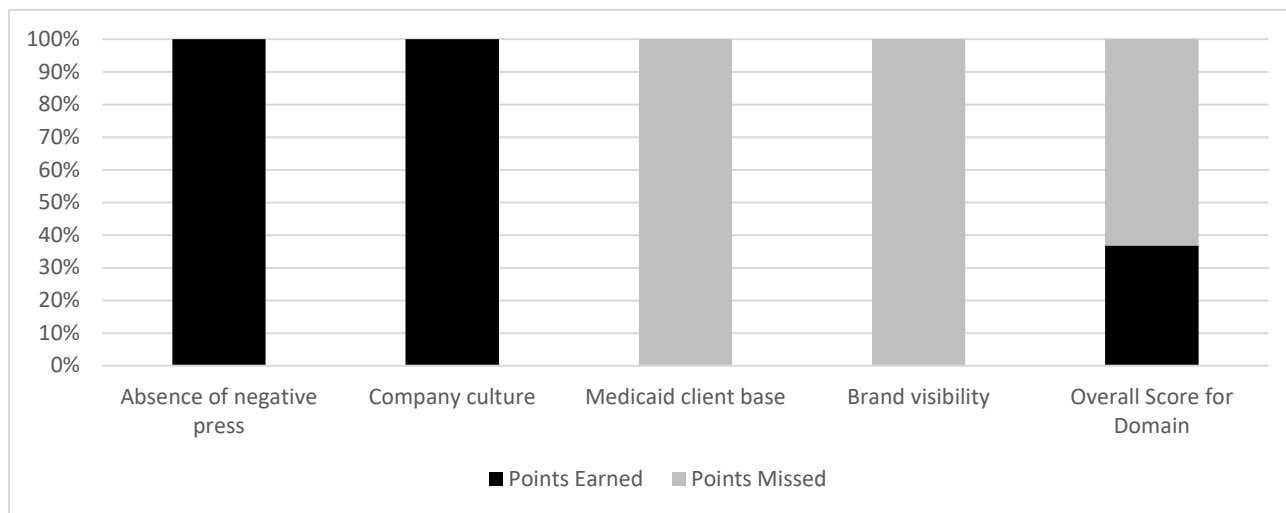
Analyst Notes

Leadership team rated as moderate-extensive for healthcare.
 Leadership team rated as moderate-extensive for Medicare.
 Leadership team Medicaid experience ranges from limited to extensive.
 No Medicaid-specific thought leadership content or speaking engagements last 3 years.

Why this domain matters

- 1) All our clients tell us the number one failure point for new vendor partners is misunderstanding fundamentals of the Medicaid space.
- 2) Many firms misrepresent their understanding of the Medicaid space, usually due to an error of assuming a higher level of similarity to commercial and Medicare than is merited.

Brand Perception



Note: Components are weighted differently. Contact your Medicaid Black Book consultant for more information on scoring calculations.

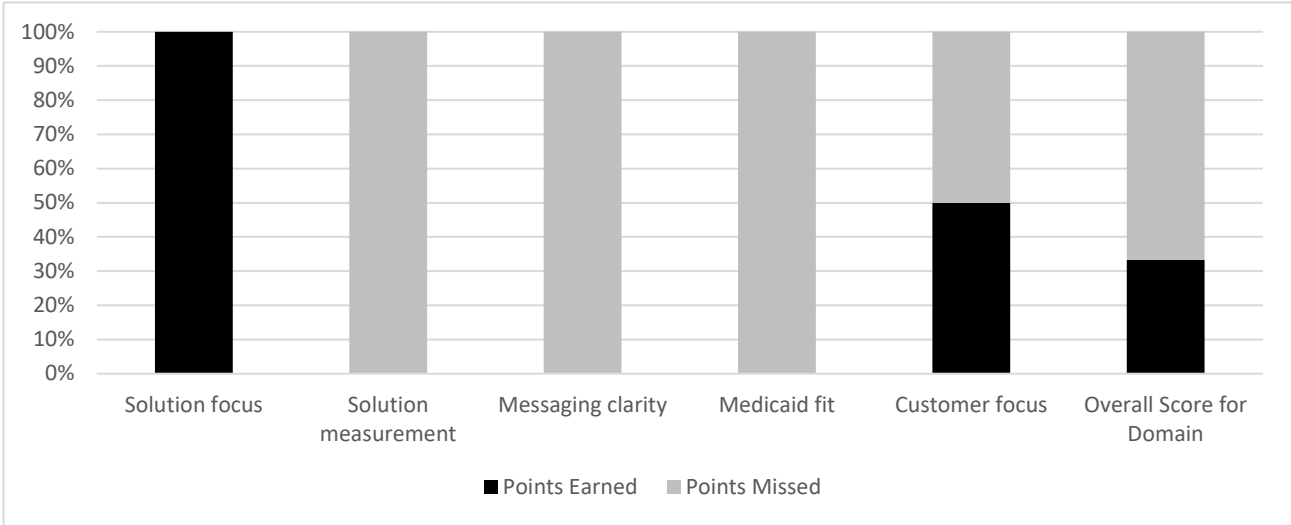
Analyst Notes

No negative press identified.
Idaho is only Medicaid client identified.

Why this domain matters

- 1) Vendors must work to create a perception of their value. You need an independent assessment of what the marketplace thinks of the organization and its solutions/ services.
- 2) Many large partnering mistakes could have been avoided by simple screens for things like lawsuits and negative press.

Clarity of Value Proposition



Note: Components are weighted differently. Contact your Medicaid Black Book consultant for more information on scoring calculations.

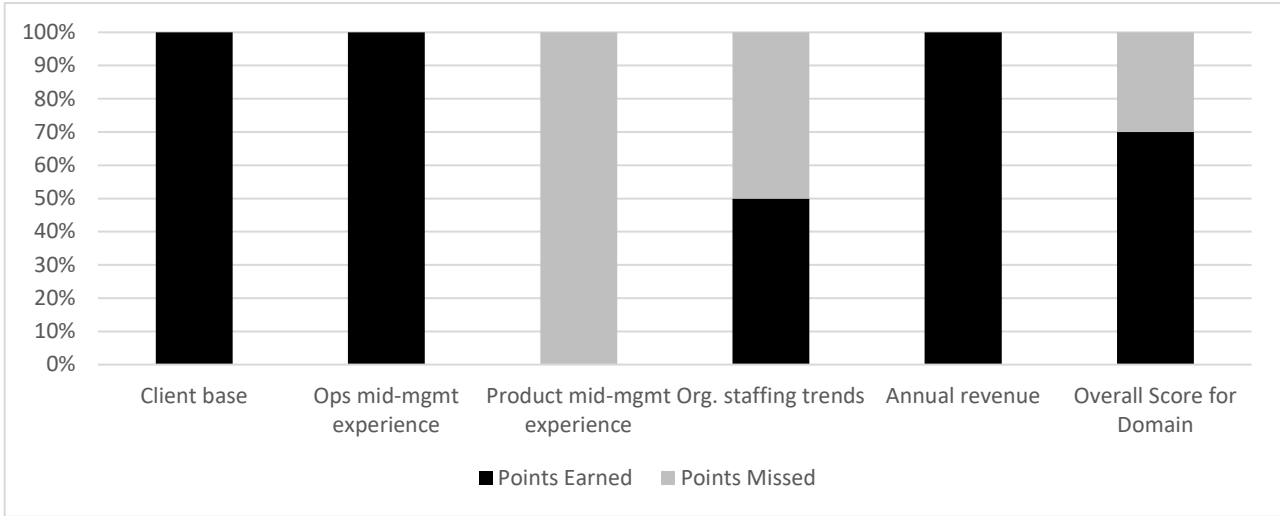
Analyst Notes

No measurement of solution beyond client retention rate.
No Medicaid-specific offering identified.

Why this domain matters

- 1) There are many non-unique solutions in the Medicaid space. It is important to quickly understand uniqueness so you can accurately evaluate your options.
- 2) The ability to tie solutions to specific outcome metrics is increasingly important in Medicaid payment systems. General calculations of "ROI" are insufficient.
- 3) Medicaid markets require solutions that are specific to the Medicaid space. Attempting to use a solution that was developed in another payer space without appropriate customization for Medicaid will create substantial failure risk.

Scalability



Note: Components are weighted differently. Contact your Medicaid Black Book consultant for more information on scoring calculations.

Analyst Notes

Insufficient data on product mid-level team.
Hiring trends are flattening in recent years.

Why this domain matters

1) Most of the vendors we review are in earlier stages of their journey. They may or may not be equipped to take on a much larger project or client.

Funding Model

Note: This domain is not scored and is provided for context only.

Model / Stage

Privately held / Venture

Why this domain matters

- 1) Many of our subscribers tell us that the type of funding model for the vendor plays a significant role in their strategy and the way they manage client accounts.
- 2) Our investor subscribers prefer a quick view of how the vendor is financed so that they can understand how this vendor compares to other portfolio companies.

Leadership Profiles

Chris Rauch

VP Sales



LinkedIn Profile/Bio

<https://www.linkedin.com/in/chris-rauch-5397b419>**Vice President, Sales**

National Vision Administrators (NVA)

May 2020–Present • 2 mos

Grand Rapids, Michigan, United States

**Director of Sales**

National Vision Administrators (NVA)

Jun 2017–May 2020 • 3 yrs

Michigan, Ohio, Pennsylvania, and Kentucky

**Specialty Products Manager**

Priority Health

Dec 2011–Jun 2017 • 5 yrs 7 mos

Greater Grand Rapids, Michigan Area



Leadership Profiles

Millie Monaco

SVP of Operations



LinkedIn Profile/Bio

<https://www.linkedin.com/in/millie-monaco-84688696>



Senior Vice President of Operations

National Vision Administrators (NVA)

Apr 1981–Present • 39 yrs 3 mos



Leadership Profiles

Michele Dorsen

VP Provider Relations



LinkedIn Profile/Bio

<https://www.linkedin.com/in/michele-dorsen-82973018>**Vice President of Provider Relations**

National Vision Administrators (NVA)

Apr 2012–Present • 8 yrs 3 mos

Clifton New Jersey

**Manager Business Development**

Robert Wood Johnson Medical Group

Jan 2000–Apr 2012 • 12 yrs 4 mos

**Director Provider Relations**

AmeriHealth Insurance Co of NJ

Dec 1996–Dec 1999 • 3 yrs 1 mo

**Director of Managed Care Operations**

Mount Sinai Medical Center

Dec 1993–Dec 1996 • 3 yrs 1 mo

**Provider Relations**

Aetna

1985–1993 • 8 yrs

Leadership Profiles

Connie Resnick
VP Professional Services



LinkedIn Profile/ Bio
<https://www.linkedin.com/in/connie-resnick-67121b4>



Vice President, Professional Services
National Vision Administrators (NVA)
Jul 2010–Present • 10 yrs
Clifton, NJ



Consultant / Freelancer
Independent Projects
2006–2013 • 7 yrs
Multiple locations



Strategic Implementation/Baldrige Initiative
Robert Wood Johnson University Hospital Hamilton
2002–2006 • 4 yrs